

IN-HOUSE COUNSEL CONGRESS

NOVEMBER
22 – 23, 2007

THE SUTTON PLACE HOTEL
TORONTO

TIMELY, PRACTICAL & COMPREHENSIVE BEST PRACTICES FROM CANADA'S TOP IN-HOUSE COUNSEL

Hear from Canada's Preeminent In-House Counsel including:

Co-Chairs

James C. Willoughby
Hoffmann-La Roche Limited,
Canada

Antoinette N. Bozac
Unisource Canada, Inc.

Speakers

Richard Alderson
Shoppers Drug Mart

Brian G. Armstrong, Q.C.
Bruce Power Inc.

Richard B. Austin
EDS Canada Inc.

Sarah Cohen
Four Seasons Hotels
and Resorts

Sandra S. Cowan Esq.
EdgeStone Capital Partners

Richard J. Crofts
MI Developments Inc.

Kevin Derbyshire
Virgin Mobile

Catherine Duff-Caron
Skyservice

Antonio Fratianni
Tembec Inc.

Josée G. Gravel
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Heather D. Innes
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Canada Limited

Judith E. McKay
E.I. du Pont Canada Company

Graeme McPhail
Rogers Communications Inc.

Pierre Nollet
Canadian Broadcasting
Corporation

Asif Quadir
The Bank of Nova Scotia

Susan Rabkin
Labatt Brewing
Company Limited

François D. Ramsay
Yellow Pages Group

Cameron D. Stewart
Canadian Tire Corporation,
Limited

Mark D. Wiseman
Canada Pension Plan
Investment Board

In-depth Interactive Forum Speakers

Brian G. Armstrong, Q.C.
Bruce Power Inc.

Richard Stock
Catalyst Consulting

Get valuable insights from seasoned
In-House Counsel:

- Learn proven winning strategies from top in-house counsel
- Tips on how to pro-actively move from operational support to strategic contributor
- Hot spots in advertising, marketing and media relations
- Newest trends in going private transactions: Pros and Cons
- Key tactics for overcoming regulatory hurdles to get the deal done

...now look inside and see what more is available at this once-a-year event!

NEW!

In-House Counsel Legal Spending Survey

The results are in! Hear what your colleagues from across Canada had to say...details inside

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See inside for details



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Why Is This The Essential Conference For Canadian In-House Counsel?

In-house counsel's role is changing and expanding to include legal counsel, business consultant, deal maker, risk manager, and ethics advisor. You are also expected to significantly contribute to the success and growth of your organization. As your functions and responsibilities become more complex, it is essential that you stay up-to-date on the latest key legal developments and regulations in a wide range of areas. At the 11th In-House Counsel Congress learn innovative, winning strategies from preeminent colleagues on how to become a highly successful in-house counsel, how to effectively manage your legal department, how to resolve complex issues in a timely fashion, and how to advance your own career at the same time.

The Canadian Institute's 11th Annual In-House Counsel Congress showcases an exceptional faculty of the top in-house counsel from across Canada, along with other experts, to provide you the opportunity to pro-actively get the latest important legal developments and learn best practices for managing and exceeding your clients' expectations.

Sign up today to hear from the experienced senior counsel who make up this esteemed faculty. Take advantage of this opportunity to network with your peers and learn more about the strategies they are using to overcome the same challenges you face.

Spaces go quickly every year, so register now to ensure your space at this important event by calling 1-877-927-7936 or in Toronto (416) 927-7936 or by faxing us at 1-877-927-1563 or (416) 927-1563, or register online at www.CanadianInstitute.com/inhouse.



ABOUT THE CANADIAN INSTITUTE

For over 20 years, The Canadian Institute conferences, summits and executive briefings have provided the business intelligence that Canadian decision makers need to respond to challenges and opportunities both here at home, and around the world. The Canadian Institute operates as a think tank, monitoring trends and developments in all major industry sectors, in the law, and in public policy, with a view to providing information on the leading edge. Headquartered in Toronto, The Canadian Institute produces over 180 events a year, attended by thousands of senior and C-level delegates from across the country. For more information, visit www.CanadianInstitute.com.

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Vice President, General Counsel
& Corporate Secretary
Hoffmann-La Roche Limited, Canada

Antoinette N. Bozac

Vice President, Secretary and General Counsel
Unisource Canada, Inc.
President, Canadian Corporate Counsel
Association – Greater Toronto

SPEAKERS:

Richard Alderson

Senior Vice President, Legal Affairs and
General Counsel, Shoppers Drug Mart

Brian G. Armstrong, Q.C.

Executive Vice President and General Counsel
Bruce Power Inc.

Richard B. Austin

General Counsel, EDS Canada Inc.

Philip J. Brown

Partner, Torys LLP

Sarah Cohen

Senior Vice President, Corporate Counsel
and Assistant Secretary
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Group, Hodgson Russ LLP (New York)

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Partner, Goodmans LLP

Sharon C. Geraghty

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Guy W. Giorno

Partner and Government Relations and Ethics
Practice Group Leader
Fasken Martineau DuMoulin LLP

“A great opportunity to learn from some of the best,
most experienced counsel and private practitioners.
Better than last year, gets better every year.”

David Grad, VP General Counsel and Secretary, ING Direct/ING Bank of Canada
In-House Counsel Congress, November 2006

Josée G. Gravel

Senior Vice-President, Legal Affairs
GE Capital Solutions Canada

Andrew C. Harington

Partner, Cole & Partners

Heather D. Innes

Legal Counsel, General Motors
of Canada Limited

C. Ian Kyer

Partner, Fasken Martineau DuMoulin LLP

Tim Lawson

Partner, Heenan Blaikie LLP

Judith E. McKay

Chief Administrative Officer & General
Counsel, E.I. du Pont Canada Company

Kristen McMahan

Managing Editor, Canadian Lawyer, InHouse

Elizabeth McNaughton

Partner, Blake, Cassels & Graydon LLP

Graeme H. McPhail

Vice President, Associate General Counsel
Rogers Communications Inc.

Pierre Nollet

Vice-President, General Counsel & Corporate
Secretary
Canadian Broadcasting Corporation

Asif Quadir

Senior Legal Counsel, The Bank of Nova Scotia

Susan Rabkin

General Counsel North America
Labatt Brewing Company Limited

François D. Ramsay

Vice-President & General Counsel
Yellow Pages Group

Richard B. Raymer

Managing Partner, Hodgson Russ LLP

David Sissons

Vice President, HayGroup

Cameron D. Stewart

Vice President, Secretary and General Counsel
Canadian Tire Corporation, Limited

Richard Stock

Partner, Catalyst Consulting

Craig C. Thorburn

Partner, Blake, Cassels & Graydon LLP

David R. Wingfield

Partner, WeirFoulds LLP

Mark D. Wiseman

Vice President, Private Investments
Canada Pension Plan Investment Board

IN-DEPTH INTERACTIVE FORUM SPEAKERS:

Richard Stock

Partner, Catalyst Consulting

Brian G. Armstrong, Q.C.

Executive Vice President and General Counsel
Bruce Power Inc.

8:00 Registration Opens and Coffee Served 

9:00 Opening Remarks from the Co-Chairs

James C. Willoughby

Vice President, General Counsel & Corporate Secretary
Hoffmann-La Roche Limited, Canada

Antoinette N. Bozac

Vice President, Secretary and General Counsel
Unisource Canada, Inc.
President, Canadian Corporate Counsel Association
– Greater Toronto

9:05 Balancing Operational Support and Strategic Contribution

Richard Stock

Partner, Catalyst Consulting

Brian G. Armstrong, Q.C.

Executive Vice President and General Counsel, Bruce Power Inc.

Kevin Derbyshire

Vice President, General Counsel & Business Affairs
Virgin Mobile

Judith E. McKay

Chief Administrative Officer & General Counsel
E.I. du Pont Canada Company

- How to enhance the value of the law department
- Forecasting 3-year demand for legal services
- Advising the CEO, the CFO, and the Board
- Getting deals done
- Managing workflow and workloads in the law department

“Good tips to improve the services that I provide to my client and become better organized”

Jacques Lemoine, General Counsel, OZ Communications Inc.
In-House Counsel Congress, November 2005

10:05 High Stakes M&A – Getting Deals Done in the Face of Significant Regulatory Hurdles

Moderator:

Craig C. Thorburn

Partner, Blake, Cassels & Graydon LLP

Panel:

Brian A. Facey

Partner, Blake, Cassels & Graydon LLP

Susan Rabkin

General Counsel North America, Labatt Brewing Company Limited

François D. Ramsay

Vice-President & General Counsel, Yellow Pages Group

In many sectors of the Canadian economy, there are regulatory hurdles that can have a negative impact on the ability to do transactions. This panel reviews strategies on how to address these risks with other parties to a deal, as well as with the regulators. The Labatt acquisition of Lakeport is used as a case study.

- With the M&A market booming, what does this dismissal of the Commissioner's Application to prevent the merger closing mean to you and your company?
- Strategies for approaching the Competition Bureau for a merger review

11:15 Networking Refreshment Break

■ Sponsored By



11:30 Going Private Transactions – How to Do it Right

Moderator:

Sharon C. Geraghty

Partner, Torys LLP

Panelists:

Philip J. Brown

Partner, Torys LLP

Mark D. Wiseman

Vice President, Private Investments
Canada Pension Plan Investment Board

Sandra S. Cowan Esq.

Partner, General Counsel, EdgeStone Capital Partners

Despite the complexities and challenges involved in going private transactions, a number of factors are arising that have led to more companies opting to go private. These include more money in the hands of private equity; an unfriendly and increasingly complex regulatory environment for public companies; a new income trust landscape; and, the relatively high proportion of family-controlled companies in Canada that can deliver control to a buyer without an auction. This panel of leading legal, regulatory and investment bank experts will discuss the driving factors behind this increasing trend and canvas the issues you need to be aware of to complete a successful going private transaction. Topics will include the following:

- Why public companies go private: pros and cons
- What U.S. trends are influencing going private transactions in Canada?
- The impact of Canadian pension funds in going private transactions
- Tactical and strategic considerations in considering structuring alternatives in going private transactions
- Key process considerations
- Disclosure: Have the recent changes to securities legislation changed the disclosure thresholds in M&A transactions?

12:30 Luncheon for Delegates and Speakers

Advertising, Marketing and Media Relations for Corporate Counsel

Elizabeth McNaughton

Partner, Blake, Cassels & Graydon LLP

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“Practical information regarding management of legal department best practices.”

Jeff Piescy, Interim VP Legal, Enmax Corporation | In-House Counsel Congress, November 2006

1:45 Working with Special Committees: The Crucial Role of In-House Counsel

Sheldon Freeman
Partner, Goodmans LLP

Richard J. Crofts
Executive Vice-President, Corporate Development,
General Counsel and Secretary, MI Developments Inc.

Sarah Cohen
Senior Vice President, Corporate Counsel and Assistant Secretary
Four Seasons Hotels and Resorts

- When and why should a Special Committee be considered?
 - Transaction
 - Investigation
- What should internal counsel do when a Special Committee is required?
- What is the role of internal counsel in the composition of the Special Committee?
- How should the Special Committee, board, management and counsel interact?
- What is the role of:
 - Internal counsel
 - Regular external counsel
 - Counsel to the Special Committee
- What role does internal counsel have with financial advisor?
- How do things change in a litigation context?
- Practical tips for an effective process

2:45 Networking Refreshment Break

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“Practical, pragmatic advice from very knowledgeable panelists”

Ilkim Hincer, General Counsel, British Columbia Lottery Corporation
In-House Counsel Congress, November 2005

3:00 IP and Outsourcing: What Every In-House Counsel Should Know

Moderator:

C. Ian Kyer
Partner, Fasken Martineau DuMoulin LLP

Panellists:

Richard B. Austin
General Counsel, EDS Canada Inc.

Asif Quadir
Senior Legal Counsel, The Bank of Nova Scotia

Listen to a panel of experts review the following important topics on which In-House Counsel from time to time must provide advice in the context of IP and Outsourcing transactions:

- Assignability of software licenses and related agreements
- Operation of an IT centre for affiliates and typical prohibition vs. “service bureau”
- Mixed team software development and ownership
- Moral rights waivers
- Significance of software related patents

4:00 Making Strategic Business Decisions For Surviving and Thriving in Integrated Global Markets: The Role of In-House Counsel

Riyaz Dattu
Partner, Osler, Hoskin & Harcourt LLP

Heather D. Innes
Legal Counsel, General Motors of Canada Limited

Today international trade rules have evolved to cover goods, services, investments and intellectual property thereby impacting all business sectors. The global reach of trade rules has been complemented by the ratification of international treaties concerning foreign investments and protection of these investments. Learn how the existing network of 2,500 bilateral investment treaties provides significant opportunities for minimizing your company's foreign investment risks and providing effective protection. Is your company taking advantage of these international developments?

- Ways to steer your company through changing international trade rules
- The implications for Canadian businesses of the government's newly announced Global Commerce Strategy
- What is the Doha WTO Round and why is its success important for businesses in all sectors
- How to prosper in a world of emerging economic powers such as Brazil, China, India and Russia
- The benefit to your company of integrating its business with global supply chains for goods and services
- Taking advantage of WTO and other trade and investment rules to succeed at home and abroad
- Using investment treaties to obtain compensation from foreign governments for injurious regulatory measures and other actions
- Managing your company's risks when trading and making foreign investments in the post-9/11 and Sarbanes-Oxley world

5:00 Co-Chairs' Recap Conference Adjourns

Networking Cocktail Reception



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or by email at h.morrison@CanadianInstitute.com

8:00 Coffee Served ☑

9:00 Opening Remarks from the Co-Chairs

James C. Willoughby

Vice President, General Counsel & Corporate Secretary
Hoffmann-La Roche Limited, Canada

Antoinette N. Bozac

Vice President, Secretary and General Counsel
Unisource Canada, Inc.
President, Canadian Corporate Counsel Association
– Greater Toronto

9:05 How to Retain In-house Counsel and Still Keep Them on Their Career Path

Carol A. Fitzwilliam

President, Fitzwilliam Legal Recruitment

Josée G. Gravel

Senior Vice-President, Legal Affairs, GE Capital Solutions Canada

Catherine Duff-Caron

Vice President, General Counsel & Corporate Secretary
Skyservice

Pierre Nollet

Vice-President, General Counsel & Corporate Secretary
Canadian Broadcasting Corporation

With increasing workload and multiple roles within the corporation, what keeps in-house counsel in the company's law department? How do you plan your career path? In order to move up the legal ladder, what is the best path to General Counsel?

- How to develop job satisfaction and maximize your skills and experience within the department and beyond
- Is it all about the compensation package and how it ranks?
- Does compensation alone attract and retain top legal talent?
- Practical tips on how to retain and attract the best and the brightest
- Determining what really matters most to in-house counsel
- Impact of the expanding role of general counsel in overseeing other departments such as HR, IT, and more: A challenge or an imposition?
- How do the new models for cost cutting affect job satisfaction
- How to provide superior, timely and cost-effective service and ensure recognition for individuals and for the law department
- Leadership skills for corporate counsel: how to make sure you are part of the strategic planning process
- Building your relationship as a "trusted advisor" to the executive/management team
- How to move from advisor to decision-maker
- Building awareness of legal issues: ensuring that the business people are equipped with the knowledge they require
- How to ensure you are included in the right project at the right time
- Developing your understanding of the business process to determine where you can add value

10:15 In-House Counsel Legal Spending Survey: Results and Analysis

Kirsten McMahan

Managing Editor
Canadian Lawyer INHOUSE

Exclusive Survey Partner

CANADIAN Lawyer

David Sissons

Vice President, HayGroup

Patricia Fletcher

Managing Director
The Canadian Institute

In collaboration with

HayGroup®

Hear the results and analysis of the study conducted by The Canadian Institute and Canadian Lawyer magazine with the HayGroup to collect the most up-to-date information on the use of external legal services by In-House Counsel across Canada.

10:45 Networking Refreshment Break

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“**[Liked] meeting other in-house counsels, hearing about common issues/concerns and methods utilized to address them**”

David Grad, VP, General Counsel & Secretary

ING Direct/ING Bank of Canada

In-House Counsel Congress, November 2005

11:00 Successfully Leading Your Company into Global Markets: Seizing Opportunities and Overcoming the Challenges

Richard B. Raymer

Managing Partner, Hodgson Russ LLP

Pierre Cournot

Partner, Corporate & Securities Practice Group
Hodgson Russ LLP (New York)

Antonio Fratianni

Vice President, General Counsel and Secretary, Tembec Inc.

- Lessons learned from foreign transactions: Solutions to the challenges and problems encountered on the way
- Getting a seat at the table: Best practices for building winning relationships with business
- Locating and retaining foreign counsel: Defining the roles of in-house and foreign counsel and who should handle what
- Navigating local laws: how much do you need to know?
- Dealing with different regulatory regimes and successful strategies for overcoming cultural and political issues
- Managing time and distance issues while managing your client's expectations on an international transaction
- Conquering special concerns when doing deals in emerging markets and minimizing business risk
- When and how to use dispute resolution in international transactions
- Meeting your ethical challenges and balancing duties of confidentiality, loyalty and protecting solicitor/client privilege
- Assessing the best approach to take in other jurisdictions: strategic alliances, outsourcing and more
- Case studies

“The speakers list is impressive and is a big part of the reason to attend.”

David Grad, VP General Counsel and Secretary, ING Direct/ING Bank of Canada | In-House Counsel Congress, November 2006

12:00 Luncheon for Delegates and Speakers

The Law of Lobbying: What Should be of Interest to In-House Counsel

Guy W. Giorno

Partner and Government Relations and Ethics Practice Group Leader, Fasken Martineau DuMoulin LLP

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**FASKEN
MARTINEAU** 

As the 8th Canadian jurisdiction adopts a lobbying law, it is increasingly difficult for In-House Counsel to remain on top of this complex, changing field of law. In this special luncheon address Guy Giorno, one of Canada's leading legal practitioners with respect to the Law of Lobbying, will review Compliance and Due Diligence in an Era of Strict Liability, CEO Responsibility, and Increased Regulatory Enforcement. He will provide practical advice to In-House Counsel to protect their CEOs, employees and organization's reputation and explore sound processes and systems to ensure compliance with the laws governing the conduct and registration of lobbyists.

1:15 Current Developments in Financial Litigation Consulting

William C. Dovey

Partner, Cole & Partners

Andrew C. Harington

Partner, Cole & Partners

Cameron D. Stewart

Vice President, Secretary and General Counsel
Canadian Tire Corporation, Limited

- Roles of the accounting/valuation/financial expert in dispute and other matters
- Assisting in-house counsel pre-litigation
- Assessing financial exposures and cost/benefit analyses
- Different roles in the litigation process
- Marshalling the right financial and industry evidence
- Practical tips for in-house (and external) counsel to co-ordinate and manage experts

2:15 Networking Refreshment Break

■ Sponsored By **Cole & Partners**

“Covered a variety of relevant topics”

Kimberly Myers, Legal Counsel, Direct Energy Business Services
In-House Counsel Congress, November 2005

2:30 Strategies for Successfully Managing Litigation to Save Time, Money and Resources

David R. Wingfield

Partner, WeirFoulds LLP

Richard Alderson

Senior Vice President, Legal Affairs and General Counsel
Shoppers Drug Mart

Graeme H. McPhail

Vice President, Associate General Counsel
Rogers Communications Inc.

- The latest critical issues to help you successfully navigate litigation
- Developing a successful battle plan in advance of litigation
- Practical considerations for putting the team in place:
Choosing the best people and the best structure
- Determining what is cost-effective and when to outsource and what to keep in-house
- Tips for managing the relationship between in-house counsel and outside counsel
- Best practices for picking appropriate experts
- Techniques for managing the process and cost of discoveries
- Guidelines and cutting edge technologies for the preservation, collection, review and production of electronic documents
- Effectively protecting your client against the waiver of privilege: Recent developments in the law on privilege
- When and how should you select mediation/arbitration over litigation: Advantages and challenges of settlements
- Overcoming the hurdles of multi-jurisdictional litigation: Understanding cross-jurisdictional legal, business, technological and documentary issues

3:45

Hot Spots in Employment and Labour Law for In-house Counsel: Innovative Solutions

Tim Lawson

Partner, Heenan Blaikie LLP

Mr. Lawson will lead a small panel of in-house counsel to discuss these topics:

- Do you have the right to test in light of privacy concerns and recent human rights cases?
- How far to you have to go to accommodate addictions and other conditions?
- What is covered by for termination for just cause? Fraud? Theft? Harassment? Breach of Trust?
- Tips for avoiding constructive dismissal claims, Wallace claims and punitive damages
- Understanding the important differences, obligations, and consequences of employees vs. contractors: What if the parties get it wrong?
- Liability and technology in the workplace: Email, voicemail, internet, weblogs and more
- Privacy in the workplace: What you can and cannot do regarding collection of employee data, surveillance, monitoring, etc.
- How to manage and still benefit from an aging work force
- Special considerations and liabilities when buying or selling a company
- Best practices when drafting enforceable employment contracts: Properly papering the working relationship to reflect reality from hiring to firing
- The latest cases and trends: What you must watch out for
- Crucial issues in successfully managing cross-border employment

5:00

Co-Chairs' Wrap-up Conference Concludes



In-depth Interactive Forum – The High Performance Law Department

Law departments are expected to contribute to the success of the organization in significant ways. The best law departments prepare plans that are aligned with corporate priorities – and they follow through on them. Then they measure results. In this interactive workshop, seasoned counsel experts will share tips and practical advice on how to develop a high performance law department.

Richard Stock
Partner
Catalyst Consulting

- Multi-year forecasts for legal services
- Assessing the complexity of legal work
- 6 key roles for the law department
- Structure of the law department and reporting lines

Brian G. Armstrong, Q.C.
Executive Vice President and General Counsel
Bruce Power Inc.

- Alignment with business units
- Preparing the business case for another lawyer
- 8 Key Performance Indicators for the law department
- 5 Measures to manage costs of outside counsel

Brian G. Armstrong Q.C. is Executive Vice President and General Counsel, Bruce Power Inc. Since joining, Mr. Armstrong has been responsible for building and managing the Bruce Power Law Division and for the company's corporate secretarial function. He serves as secretary to the Bruce Power Board and to the Board Committees and is an ex-officio member of the Board's Pension Committee. As Executive Vice President and General Counsel of Bruce Power Mr. Armstrong reports directly to both the CEO and the Chairman of the Board. Along with the CEO and the four other Executive Vice Presidents, Mr. Armstrong also serves as a member of the Bruce Power Executive Team and is a member of the management committees dealing with pension administration, treasury, business continuity, code of conduct, and corporate sponsorship. In his role as General Counsel he led the in-house legal team in many successful transactions. Under his leadership the Bruce Power Law Division has introduced a series of law department performance metrics which measure individual and Divisional performance against business plan goals and objectives and demonstrate value added to the business. In addition, he has negotiated partnering agreements with the company's principal external legal service providers resulting in significant savings in the cost of legal fees.

Richard Stock, M.A., FCIS, C.ADM., CMC, is a partner with Catalyst Consulting. He has held professional and executive positions with law firms, a global management consulting firm, teaching hospitals, in higher education, and with government before founding Catalyst Consulting in 1994. He has advised more than 300 corporate and government law departments and law firms in Canada, the UK and in the United States on questions of business strategy, corporate and professional performance, the economics of legal services, and relationships with clients. He also believes lawyers can achieve great things and have fun.

“Practical real life examples”

Tracey Durand, VP, General Counsel, Corporate Secretary, Compass Group
In-House Counsel Congress, November 2005

YOU WILL MEET

- General Counsel
- Counsel
- Senior Counsel
- Corporate Secretary
- Regulatory Affairs
- Vice-President, Legal Affairs
- Vice-President, IP
- Chief Legal Officer
- Chief Compliance Officer
- Chief Litigation Counsel
- Director, Legal Affairs
- Director of Intellectual Property
- Director, Litigation
- Attorney-General
- Deputy/Assistant Attorney-General

ACCREDITATION



This program has been accredited by the Specialty Committee(s) of the Law Society of Upper Canada towards the professional development requirement for certification.

Corporate & Commercial Law	4 Hours
Civil Litigation	3 Hours
Intellectual Property Law & Labour Law	1 Hour

3 more reasons to attend!

- Learn winning strategies from an exceptional faculty
- Understand current legal issues and trends essential to your success
- Identify risks and develop best practices to minimize them

HOTEL INFORMATION & LOCAL ATTRACTIONS

Venue: The Sutton Place Hotel Telephone: 416-924-9221
Address: 955 Bay Street, Toronto, ON Facsimile: 416-924-1778
Website: <http://www.toronto.suttonplace.com/>



Hotel Reservations:

For information on hotel room availability and reservations, please contact The Sutton Place Hotel at 416-924-9221. When making your reservation, please ask for "The Canadian Institute's Corporate Rate"

Hotel Parking:

Self parking is available for \$25.00 per day. Valet parking is available for \$33.00 per day.

Local Attractions



The Art Gallery of Ontario

The Art Gallery of Ontario is one of North America's largest public art museums, housing a collection of over 15,000 paintings, prints, drawings and sculptures representative of the great traditions of Western art, including one of the most comprehensive collections of Canadian paintings anywhere. The Henry Moore Sculpture Centre displays the largest public collection of Moore's work in the world. Address: 100 Queen's Park. Telephone: (416) 586-8000.

CN Tower

The world's tallest free-standing structure, the CN Tower (553.3 metres/1,815 feet, 5 inches) features glass-fronted elevators, a spellbinding glass floor, the award-winning 360 revolving restaurant, Horizons Café and Marketplace shopping. Other attractions include motion simulator rides, a themed arcade and Maple Leaf Cinema. Address: 301 Front Street West. Telephone: (416) 868-6937.

Harbourfront

Harbourfront, Toronto's neighbourhood on the lake, offers specialty shops, delectable restaurants, marine events and special weekend festivals, as well as six different theatres featuring dozens of dance, stage, music and film festivals. Address: Queen's Quay. Telephone: (416) 973-4000

In-House Counsel Legal Spending Survey

November 23, 2007 • 10:15 am – 10:45 am

The Canadian Institute and Canadian Lawyer magazine are pleased to announce the inaugural **In-House Counsel Legal Spending Survey**. The study was conducted to collect the most up-to-date information on the use of external legal services by In-House Counsel across Canada.

We have received overwhelming feedback from Counsel across Canada and the results are in!

Join us and hear for the first time in Canada what your colleagues had to say on the challenges they face regarding the use of specific external legal services.

Learn how the nature of your organization's business activities, products or services impacts the types of legal services they require.

In-House Counsel was asked to provide information including:

- the sector that best describes your organization's main activities;
- the category that best describes your organization's ownership;
- the category that best describes your organizational structure;
- the revenue category for your overall organization; the number of employees in your overall organization;
- the number of staff in your legal department;
- the current annual budget for your legal department;
- what percentage of your department's budget is spent on outside counsel;
- if you expect your department's budget to increase or decrease in the next year and in five years;
- expected significant changes in your budget;
- whether the percentage of your department's budget spent on outside counsel to increase or decrease in the next year and in five years;
- the use of outside and in-house counsel by areas of law; the number of law firms used

Do not miss the opportunity to be the first to get the analysis of the results!

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